Contingency Wartime Planners AEF FAM Course

AEF 301

UNCLASSIFIED

Air and Space Expeditionary Force Center
Education and Training Branch

Overview

- AEF Key Principles
- Managing the AEF
- AEF Center
- Life Cycle Requirements
- ART
- Road Ahead

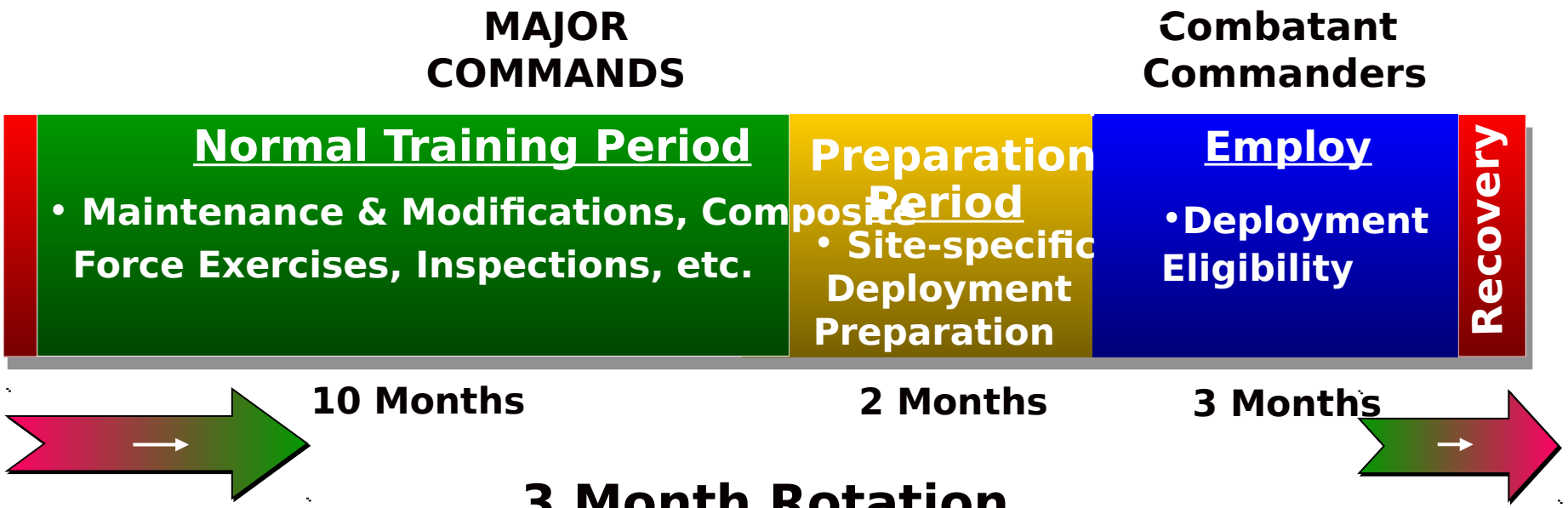
AEF
Key Principles

- Force management tool
- Predictability and stability for our airmen
  - PERSTEMPO goal: Three month contingency deployment/vulnerability every 15 months
  - Scheduled in advance
- Better integration of the Total Force
- Method to quantify "cost of engagement"
- Provides a force capability, not airframes

Managing the AEF
AEF as a Management Tool

Air and Space Expeditionary Force Center
Education and Training Branch

AEF Rotation & Sustainment Cycle

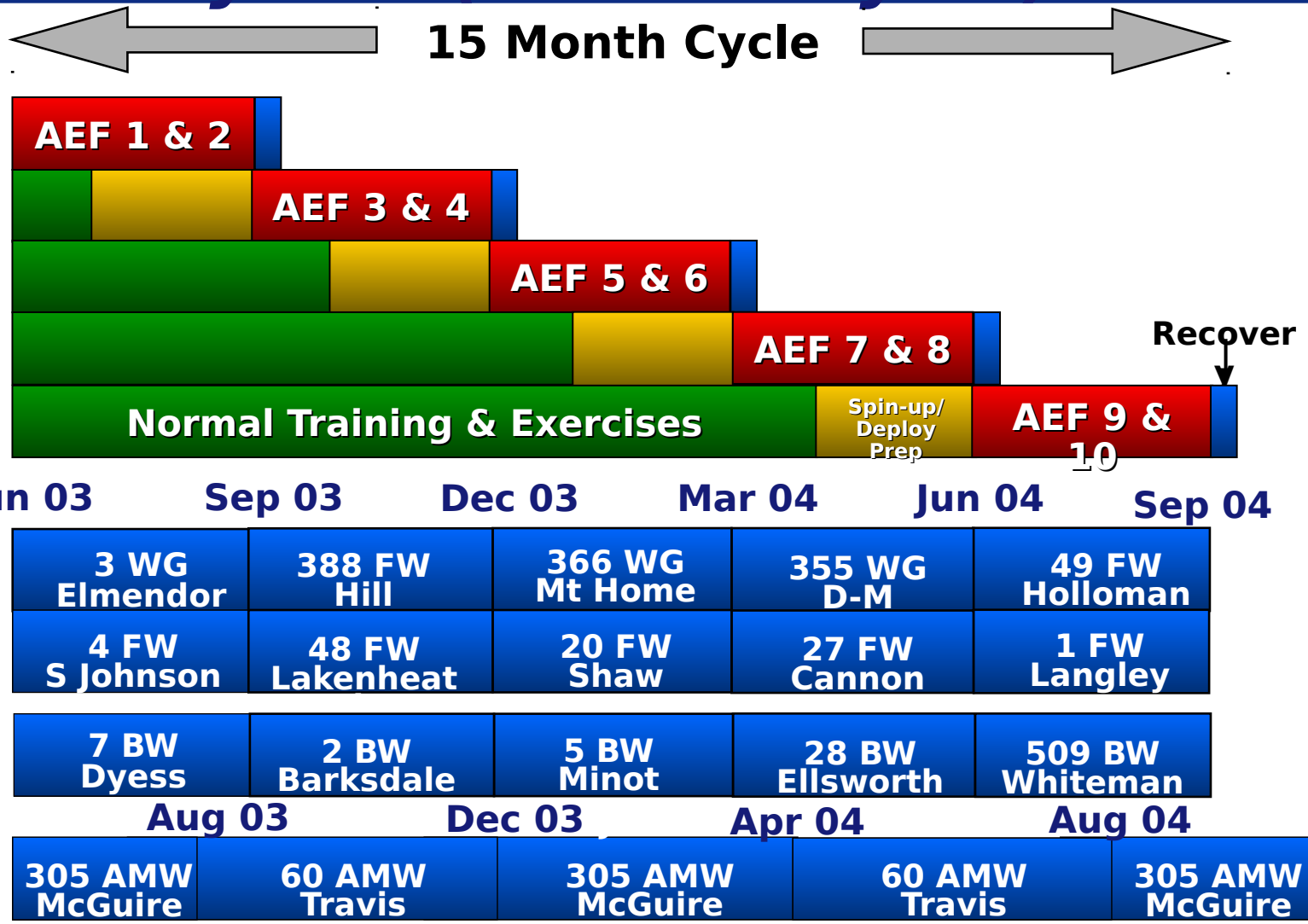


3 Month Rotation

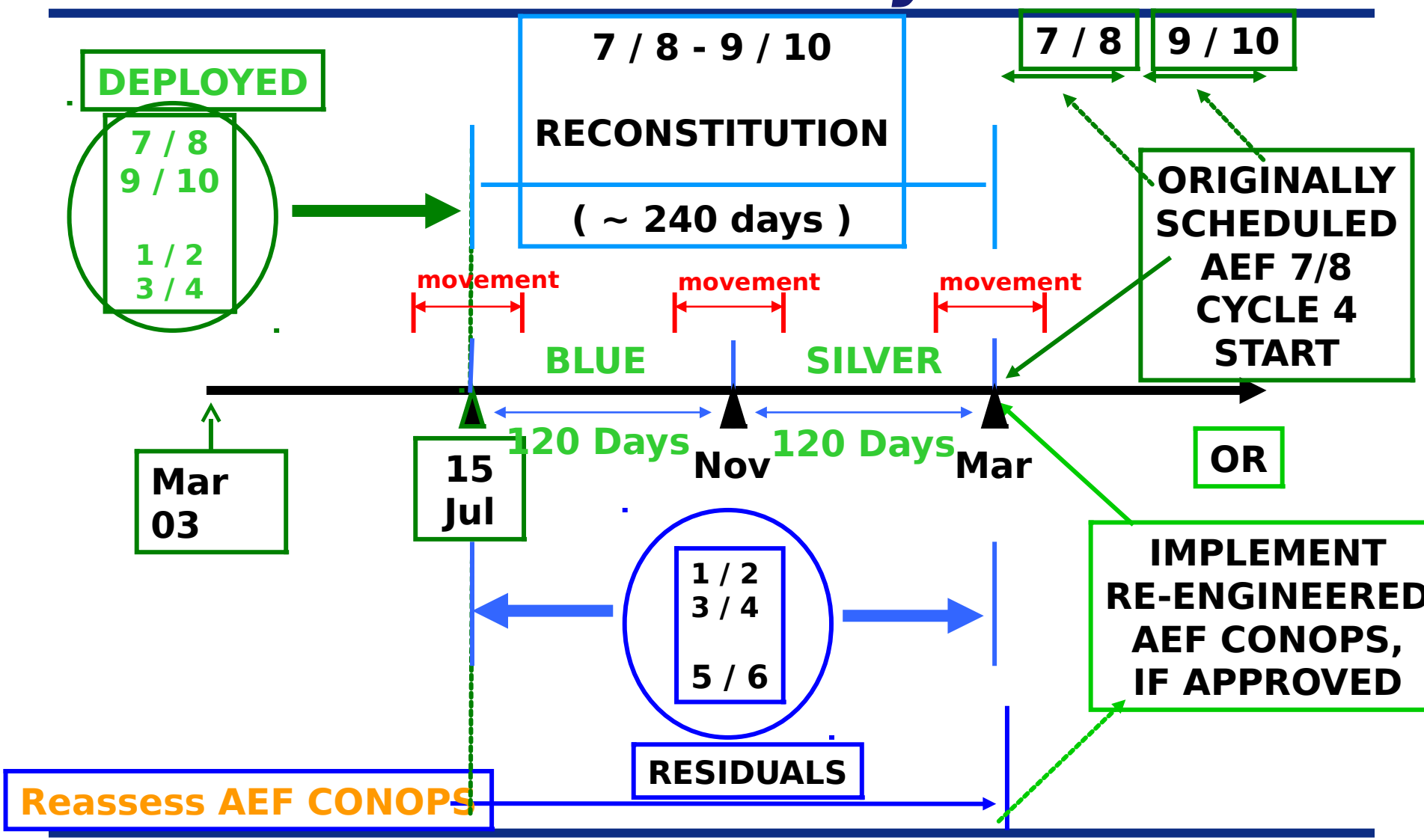
- Maintains high-level of readiness
- Allows reconstitution/training
- Preserves

Key to maintaining and sustaining combat capability

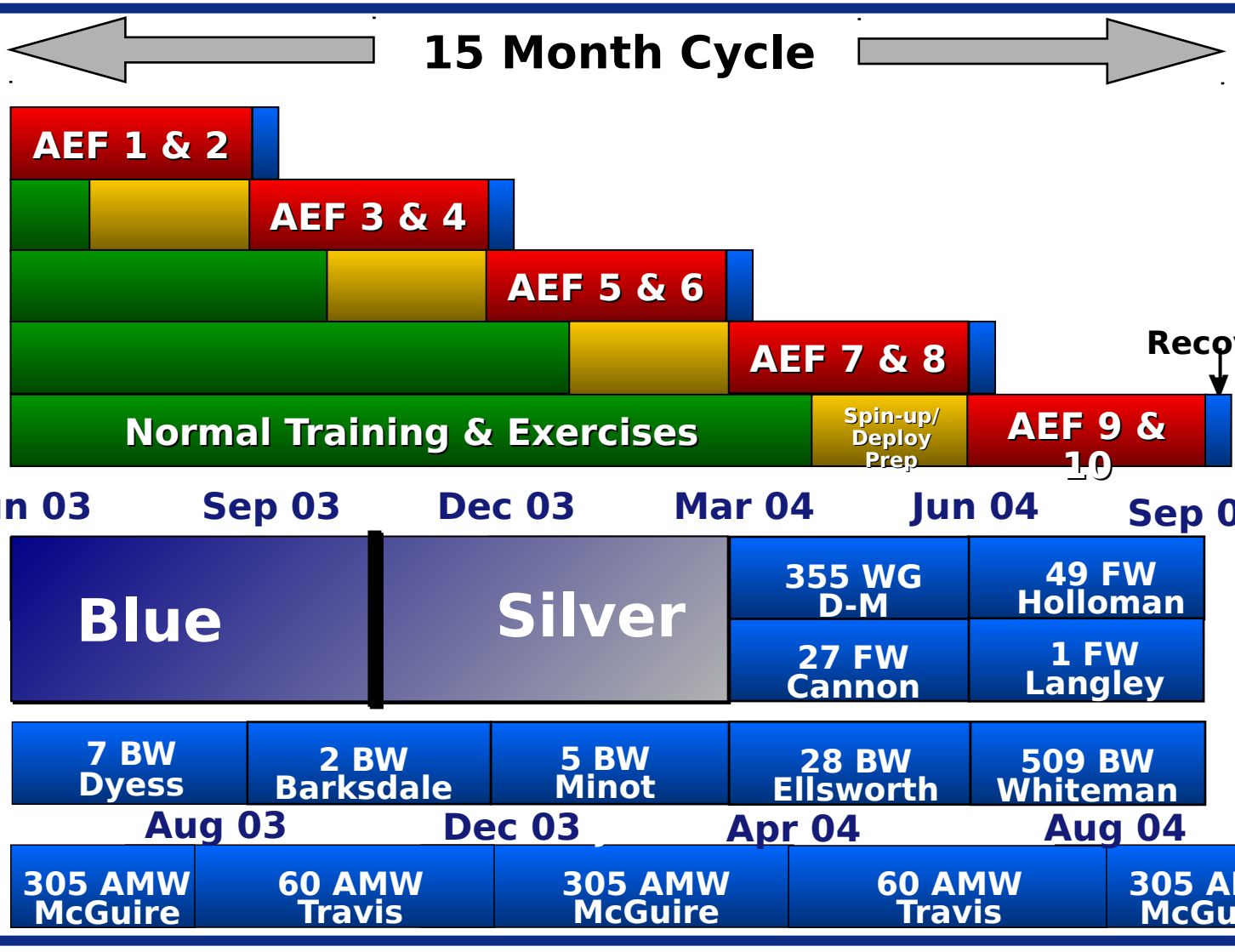
AEF Battle Rhythm
Cycle 4(Normal Cycle)



Glide Slope – Crisis to Steady State



Cycle 4 (Current)



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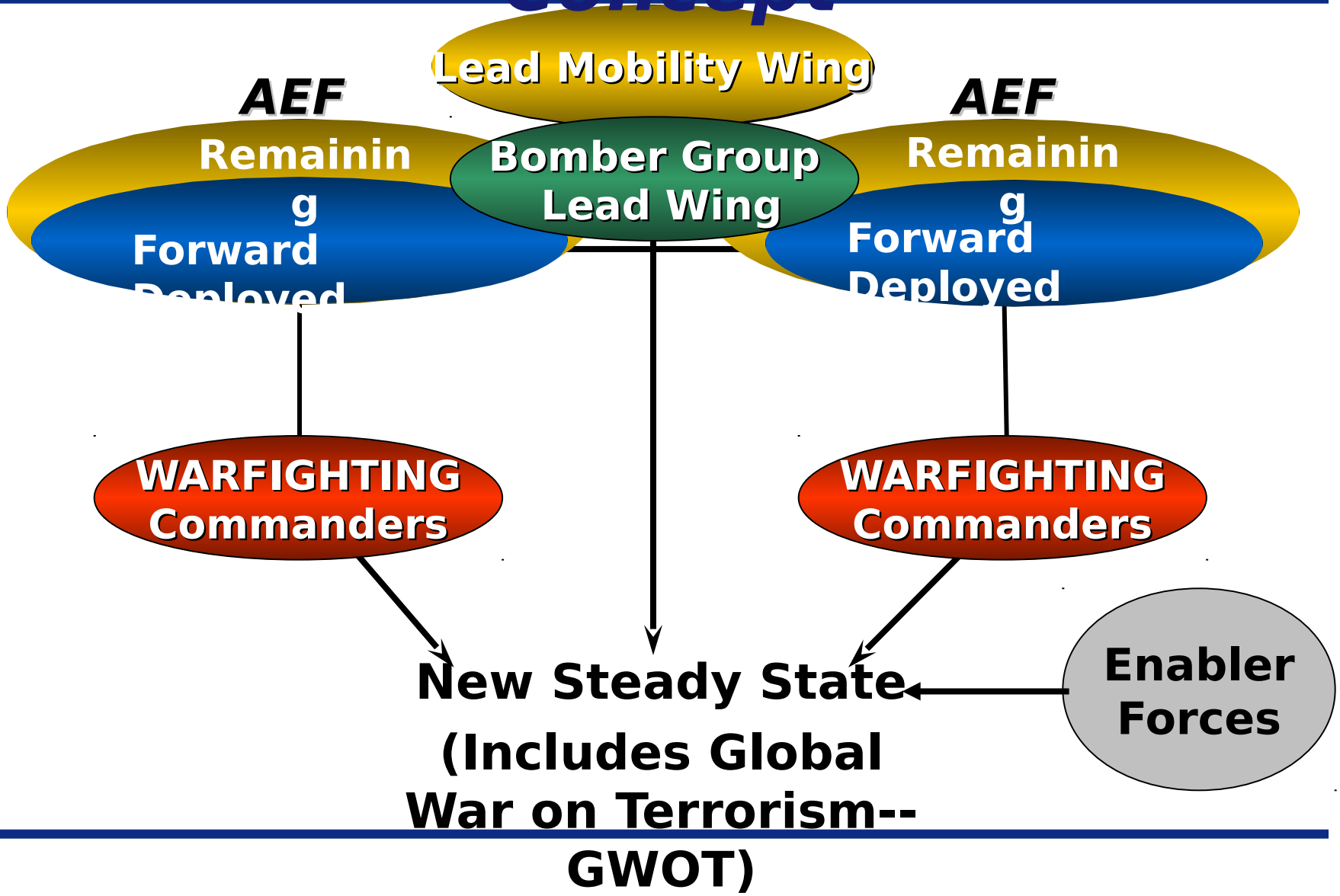
AEF Force Planning Concept



Expeditionary Force Presentation
Notional Steady-State

All AF Capabilities

SF 6 B-52 6 B-1 6 B-52 CSAR POL WX ATC SF
SF 6 B-52 6 B-1 6 B-52 CSAR POL WX ATC SF
SF 6 B-52 6 B-1 6 B-1 CSAR POL WX ATC SF
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12 F-16 12 F-16 12 F-16 12 F-16 12 F-16 12 F-16
12 F-16 12 F-16 12 F-16 12 F-16 12 F-16 12 F-16
12 A-10 12 A-10 12 A-10 12 A-10 12 A-10 12 A-10
12 A-10 12 A-10 12 A-10 12 A-10 12 A-10 12 A-10
12 A-10 12 A-10 12 A-10 12 A-10 12 A-10 12 A-10
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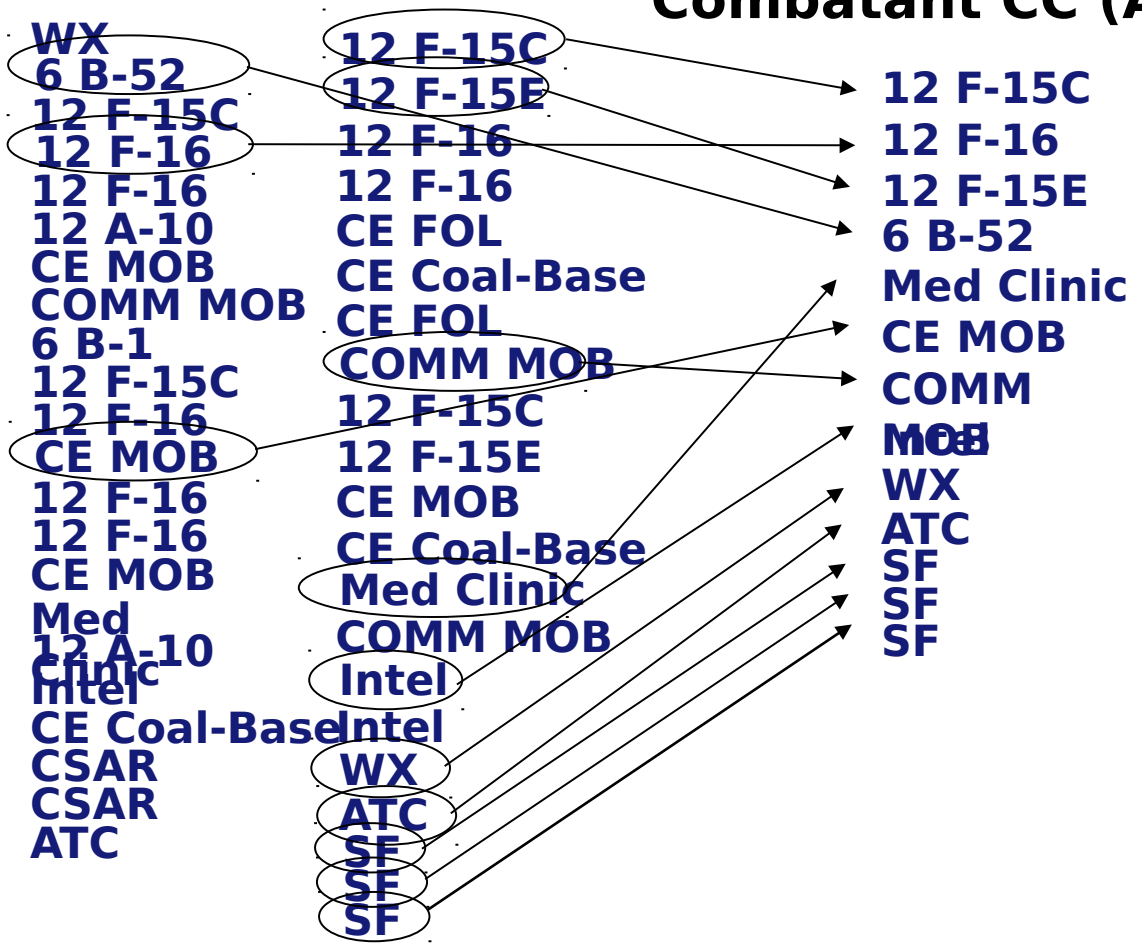
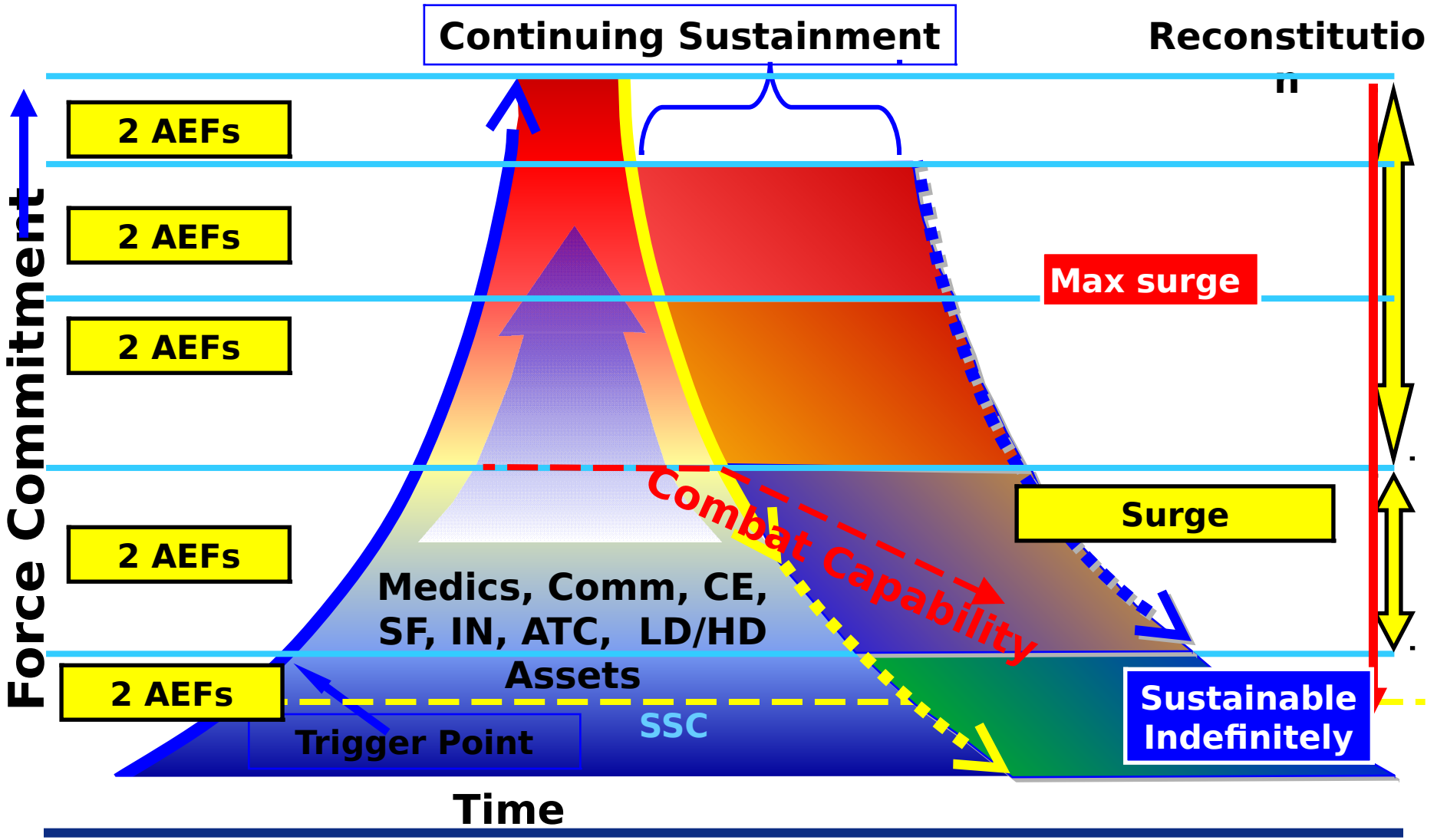
AEF Pairs



Called for by Combatant CC (AETF)

Operational Reality



Crisis Operations Objectives

- **Presenting AF forces from AEF CONOPS, not apportioned OPLAN forces**
  - **Reaching forward**
- **Maintain essentials of AEF CONOP as much as possible while meeting Combatant Commander and Component mission requirements**
  - **Predictability, stability, identity, and rhythm**
  - **Trained to task airmen**

Expeditionary Force Presentation
Notional Surge

All AF Capabilities

SF 6 B-52 6 B-1 6 B-52 CSAR POL WX ATC SF
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AEF Pair

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12 F-15C
12 F-16
12 F-16
12 A-10
CE MOB
COMM MOB
6 B-1
12 F-15C
12 F-16
CE MOB
12 F-16
12 F-16
CE MOB
Med Clinic
12 A-10
Intel
CE Coal-Base
CSAR
CSAR
ATC

12 F-15C
12 F-15E
12 F-16
12 F-16
CE FOL
CE Coal-Base
CE FOL
COMM MOB
12 F-15C
12 F-15E
CE MOB
CE Coal-Base
Med Clinic
COMM MOB
Intel
Intel
WX
ATC
SF SF SF

Called for by Combatant CC (AETF)

WX
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12 F-15C
12 F-16
12 F-16
12 A-10
CE MOB
COMM MOB
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CE FOL
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CE MOB
CE Coal-Base
Med Clinic
COMM MOB
Intel
Intel
WX
ATC
SF SF SF

SF SF
CE MOB
CE MOB
CE FOL

Intel
Intel

COMM MOB
COMM MOB

AIR and SPACE EXPEDITIONARY FORCE CENTER
AEF Center

AEFC MISSION STATEMENT

The AEF Center executes the Air Force battle rhythm…the enabler that delivers versatile and responsive Total Force air and space power to meet the warfighters' global security requirements

We make the AEF Happen!

AEF Center
A Dual-Track Mission

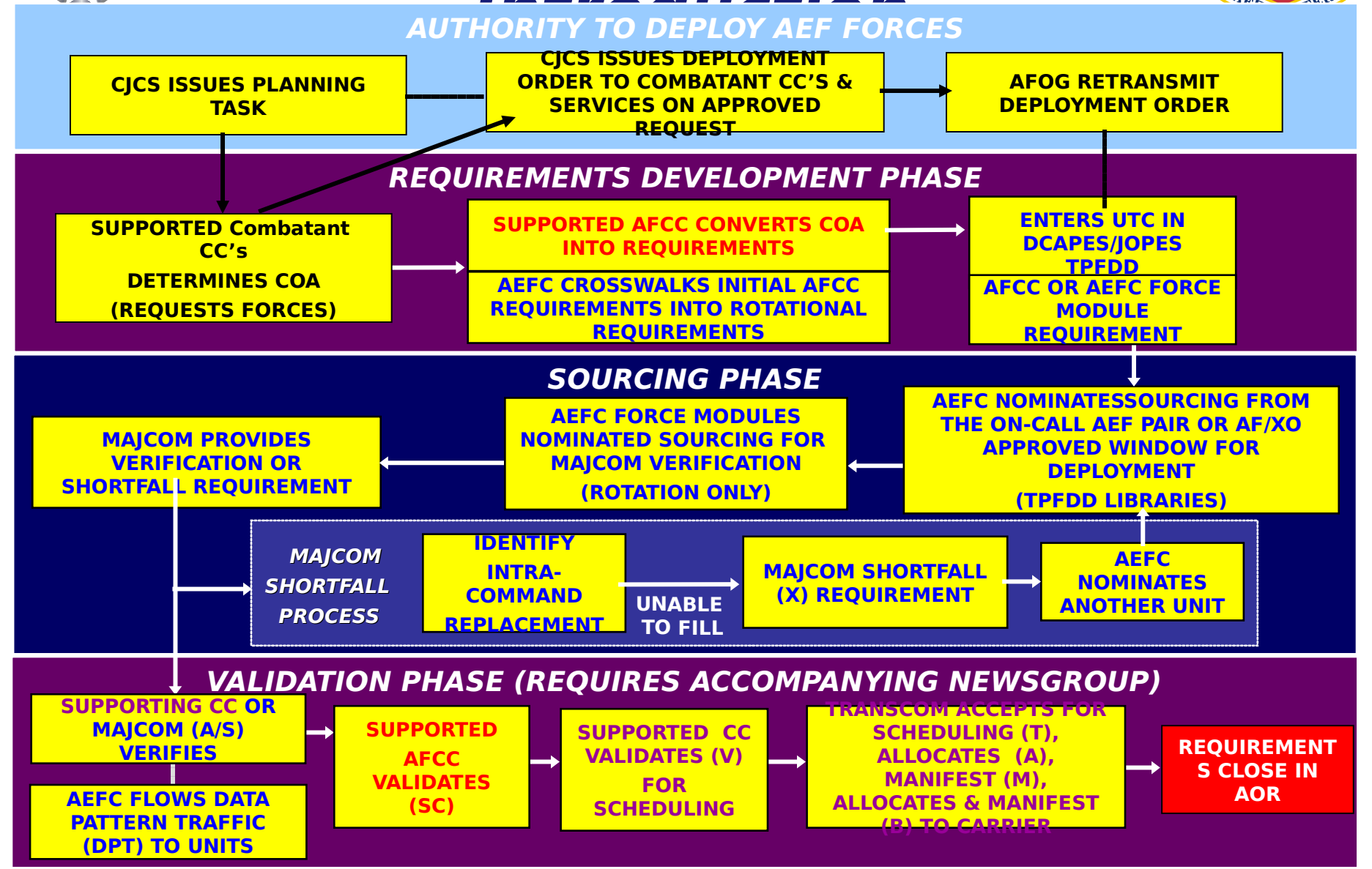
- **The continual development, refinement and implementation of the AEF CONOPS**
  - **Influence policy changes to build an expeditionary mindset**
  - **Partnership, Web Information**
  - **Unit Type Code restructuring and posturing**
  - **Use of force modules to present ECS forces**
- **The operational execution of the AEF CONOPS; including sourcing, scheduling, planning, and presenting AEF forces to deploy to global theaters of operation**
  - **Steady state and crisis sourcing / scheduling**
  - **Tracking UTC mission readiness in ART**
  - **Planning Conferences**

AEF Center
Execution Tools & Systems

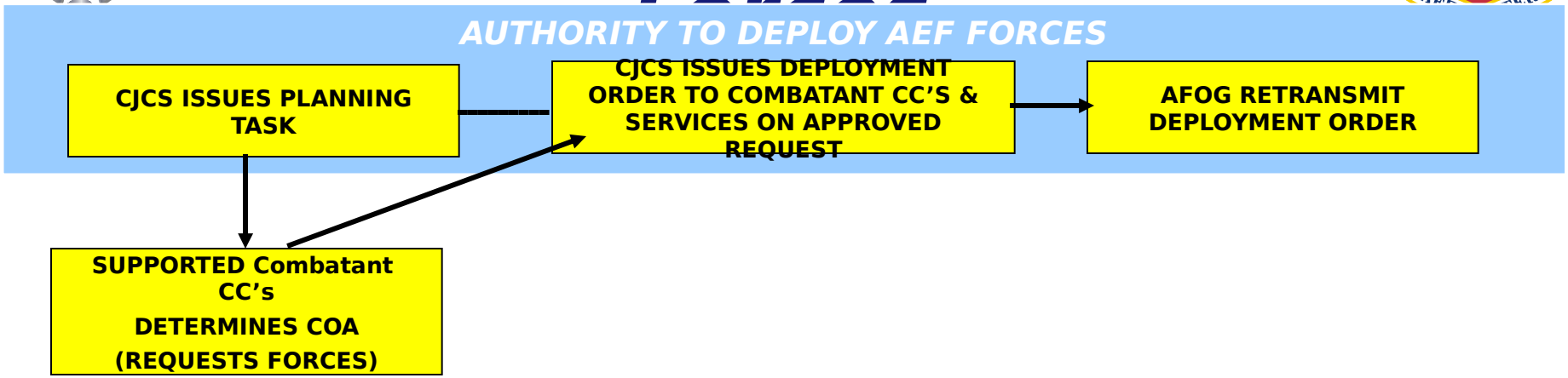
- War and Mobilization Plan (WMP)
  - Air Force-wide UTC Availability and Tasking Summary (AFWUS)
- Joint Operational Planning And Execution System (JOPES)
  - Time-Phased Force and Deployment Data
- Deliberate Crisis Action Planning and Execution Segments (DCAPES)
  - Deployment Requirements Manning Document (DRMD)
  - Manpower and Personnel-Base (MANPER-B)
  - AEF Time-Phased Force and Deployment Data (TPFDD), or AEF UTC Library
    - ECSS(Scheduler Tool)
- AEF UTC Reporting Tool (ART)

Requirements Lifecycle

Requirements Lifecycle Introduction


AUTHORITY TO DEPLOY AEF FORCES
CJCS ISSUES PLANNING TASK
CJCS ISSUES DEPLOYMENT ORDER TO COMBATANT CC'S & SERVICES ON APPROVED REQUEST
AFOG RETRANSMIT DEPLOYMENT ORDER
REQUIREMENTS DEVELOPMENT PHASE
SUPPORTED Combatant CC's DETERMINES COA (REQUESTS FORCES)
SUPPORTED AFCC CONVERTS COA INTO REQUIREMENTS
AEFC CROSSWALKS INITIAL AFCC REQUIREMENTS INTO ROTATIONAL REQUIREMENTS
ENTERS UTC IN DCAPES/JOPES TPFDD
AFCC OR AEFC FORCE MODULE REQUIREMENT
SOURCING PHASE
AEFC NOMINATESSOURCING FROM THE ON-CALL AEF PAIR OR AF/XO APPROVED WINDOW FOR DEPLOYMENT (TPFDD LIBRARIES)
AEFC FORCE MODULES NOMINATED SOURCING FOR MAJCOM VERIFICATION (ROTATION ONLY)
MAJCOM PROVIDES VERIFICATION OR SHORTFALL REQUIREMENT
MAJCOM SHORTFALL PROCESS
IDENTIFY INTRA-COMMAND REPLACEMENT
UNABLE TO FILL
MAJCOM SHORTFALL (X) REQUIREMENT
AEFC NOMINATES ANOTHER UNIT
VALIDATION PHASE (REQUIRES ACCOMPANYING NEWSGROUP)
SUPPORTING CC OR MAJCOM (A/S) VERIFIES
AEFC FLOWS DATA PATTERN TRAFFIC (DPT) TO UNITS
SUPPORTED AFCC VALIDATES (SC)
SUPPORTED CC VALIDATES (V) FOR SCHEDULING
TRANSCOM ACCEPTS FOR SCHEDULING (T), ALLOCATES (A), MANIFEST (M), ALLOCATES & MANIFEST (B) TO CARRIER
REQUIREMENTS CLOSE IN AOR

Authority To Deploy AEF Forces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AFOG RETRANSMIT DEPLOYMENT ORDER
SUPPORTED Combatant CC's
DETERMINES COA
(REQUESTS FORCES)

How Do We Receive Authority To Deploy?

CJCS WARNING ORDER

FROM: CJCS WASHINGTON DC

TO: USCINCCENT MACDILL AFB FL

NARR/THIS IS A WARNING ORDER. REQUEST USCINCCENT COMMANDERS ESTIMATE WITH ALTERNATIVE COURSESE OF ACTION FOR PRESIDENT AND SECRETARY OF DEFENSE CONSIDERATION BY 231000Z NOV __. USTRANSCOM WILL PROVIDE PRELIMINARY DEPLOYMENT ESTIMATES AND FORCE CLOSURE PROFILES TO THE SUPPORTED COMBATANT COMMANDER UPON REQUEST.//

1. () THE SITUATION IN ORGANGELAND IS EXTREMELY TENSE...

11. () COORDINATING INSTRUCTIONS

B. () TENTATIVE C-DAY AND L-HOUR. 290001Z NOV __.

23. () COMMAND RELATIONSHIPS. USCINCCENT IS THE SUPPORTED COMMANDER. USCINCJFCOM, USCINCPAC, ...ARE SUPPORTING COMMANDERS. NSA, DMA, DISA, AND DIA ARE SUPPORTING AGENCIES. THE PRESIDENT AND SECRETARY OF DEFENSE APPROVED COMMAND RELATIONSHIP WILL BE DETAILED IN SUBSEQUENT MESSAGES.//

CJCS ALERT ORDER

FROM: CJCS WASHINGTON DC

TO: USCINCCENT MACDILL AFB FL

NARR/THIS IS AN ALERT ORDER. THE SECRETARY OF DEFENSE HAS AUTHORIZED EXECUTION PLANNING FOR USCINCCENT OPLAN XXXX. SUPPORTED COMMANDER OPORD OR IMPLEMENTATING INSTRUCTIONS REQUESTED BY 301000Z NOV __.//

1. () SEE CJCS WARNING OR PLANNING ORDER.//

5. () USCINCTRANS IS AUTHORIZED TO MOVE AIRCRAFT AND STAGE CREWS TO SUPPORT OPERATIONS.

11. () COORDINATING INSTRUCTIONS

C. () SUPPORTING COMMANDS DEPLOYMENT AND MOVEMENT DATA ARE REQUIRED TO USTRANSCOM BY 290400Z NOV __.

B. () USTRANSCOM WILL COORDINATE AND MONITOR DEPLOYMENTS AS REQUIRED BY USCINCCENT AND SUPPORTING COMMANDERS.

24. () COMMAND RELATIONSHIPS. THE PRESIDENT AND SECRETARY OF DEFENSE HAVE APPROVED USCINCCENT EXERCISE OF OPCON OVER USCINCPAC AND COMACC FORCES TRANSFERRED FOR THIS OPERATION...

CJCS EXECUTE ORDER

FROM: CJCS WASHINGTON DC

TO: USCINCCENT MACDILL AFB FL

NARR/THIS IS AN EXECUTE ORDER. THE PRESIDENT OF THE UNITED STATES HAS DIRECTED EXECUTION OF OPERATION BLUENOSE.//

1. () IN RESPONSE TO YELLOWLAND INCURSIONS INTO ORGANGELAND, THE GOVERNMENT OF BLUELAND HAS FORMALLY REQUESTED US MILITARY ASSISTANCE BE DEPLOYED TO BLUELAND. THE PRESIDENT AND SECRETARY OF DEFENSE HAVE AUTHORIZED EXECUTION OF USCINCENT OPLAN XXXX.//

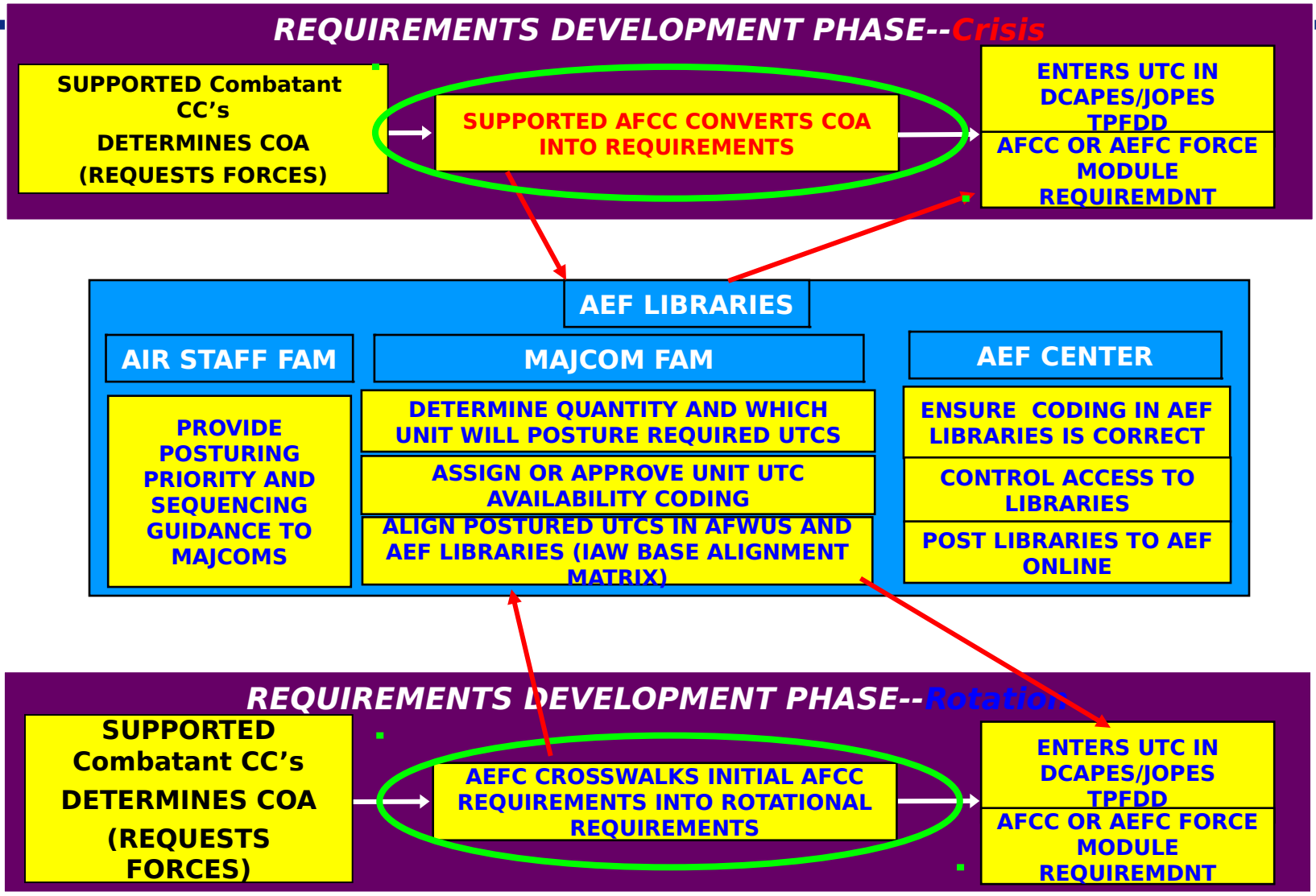
10. () COORDINATING INSTRUCTIONS.

B. () EXECUTE BY 1 DEC __.

13. () THE USE OF JOPES IS DIRCETED. SUPPORTING COMMANDS AND AGENCIES SUBMIT AND REVIEW IN ACCORDANCE WITH THE (USCENTCOM) STANDING TPFDD LOI. (197SK) AND (197RP) TPFDDS HAVE BEEN ESTABLISHED TO SUPPORT DEPLOYMENT AND REDEPLOYMENT OPERATIONS...

AFOG RETRANSMIT THE ORDER

Requirements Development Phase


REQUIREMENTS DEVELOPMENT PHASE--Crisis
SUPPORTED Combatant CC's
DETERMINES COA
(REQUESTS FORCES)
SUPPORTED AFCC CONVERTS COA INTO REQUIREMENTS
ENTERS UTC IN DCAPES/JOPES TPFDD
AFCC OR AEFC FORCE MODULE REQUIREMDNT
AEF LIBRARIES
AIR STAFF FAM
PROVIDE POSTURING PRIORITY AND SEQUENCING GUIDANCE TO MAJCOMS
MAJCOM FAM
DETERMINE QUANTITY AND WHICH UNIT WILL POSTURE REQUIRED UTCS
ASSIGN OR APPROVE UNIT UTC AVAILABILITY CODING
ALIGN POSTURED UTCS IN AFWUS AND AEF LIBRARIES (IAW BASE ALIGNMENT MATRIX)
AEF CENTER
ENSURE CODING IN AEF LIBRARIES IS CORRECT
CONTROL ACCESS TO LIBRARIES
POST LIBRARIES TO AEF ONLINE
REQUIREMENTS DEVELOPMENT PHASE--Rotation
SUPPORTED Combatant CC's
DETERMINES COA
(REQUESTS FORCES)
AEFC CROSSWALKS INITIAL AFCC REQUIREMENTS INTO ROTATIONAL REQUIREMENTS
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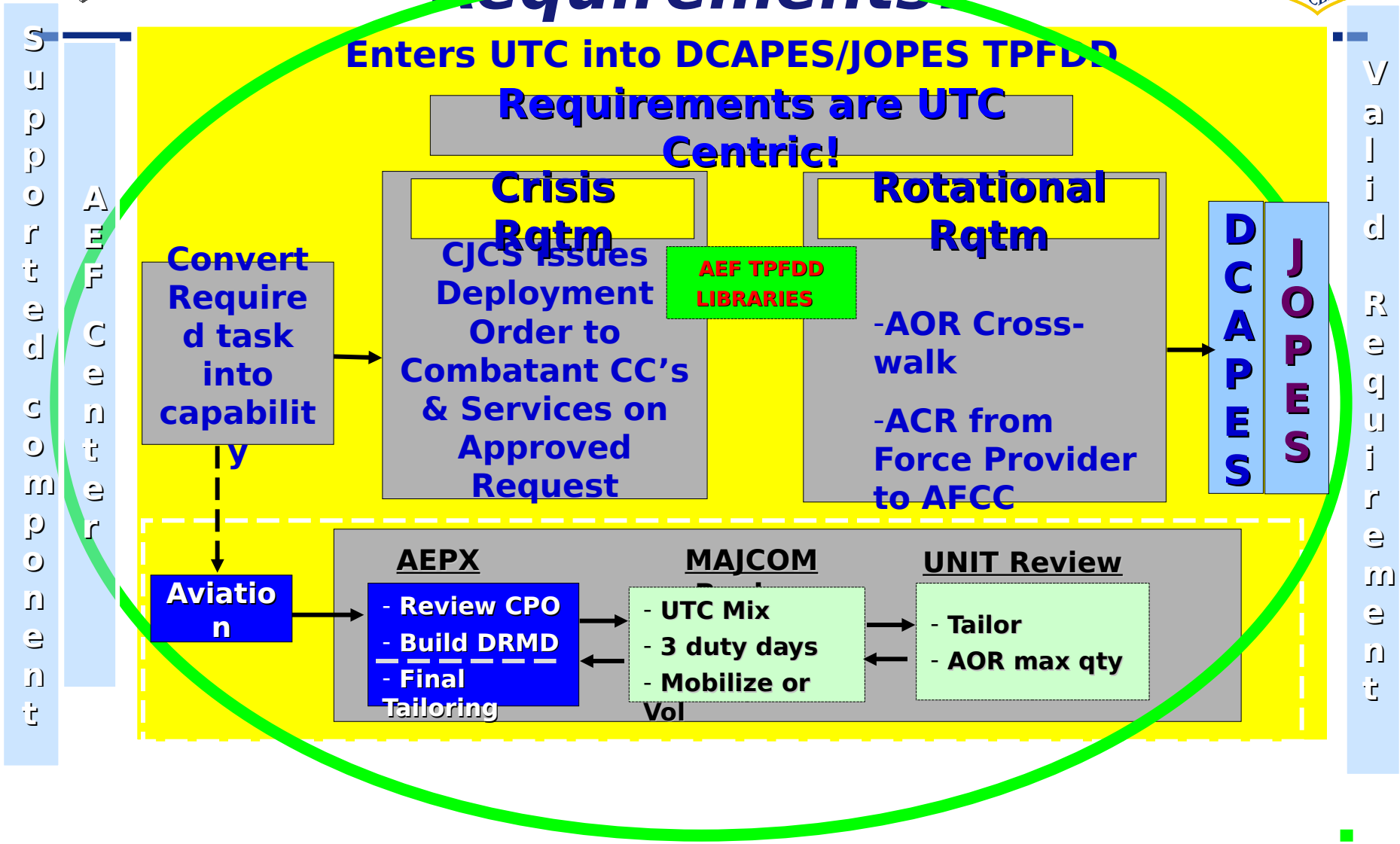
AFCC OR AEFC FORCE MODULE REQUIREMDNT

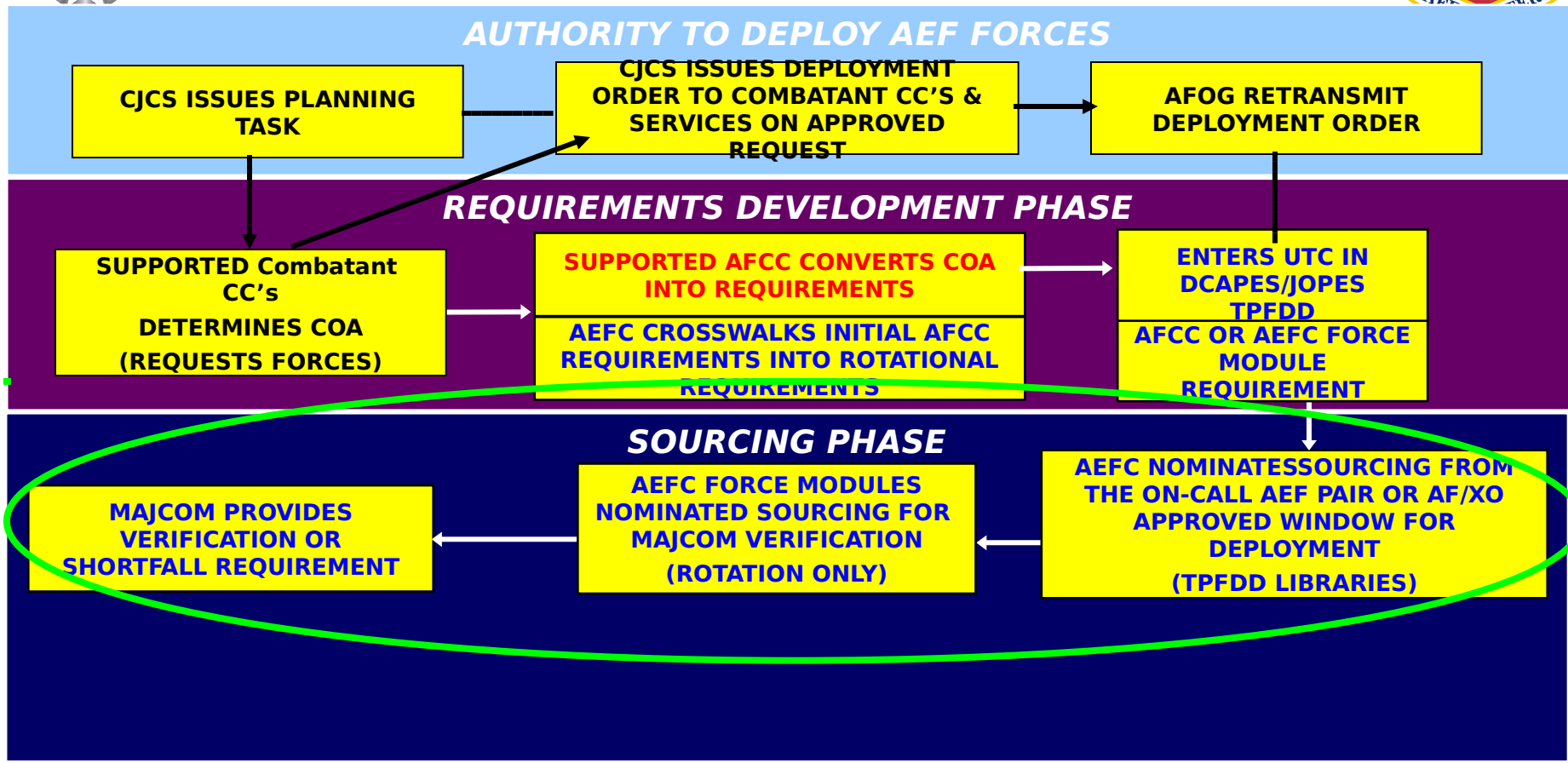
How Do We Build Requirements?



AEFC Sourcing Objectives

- **Meet Combatant Commander requirements with trained-to-task airmen**
- **Give the individual airman as much notification and information as possible**

Sourcing Nomination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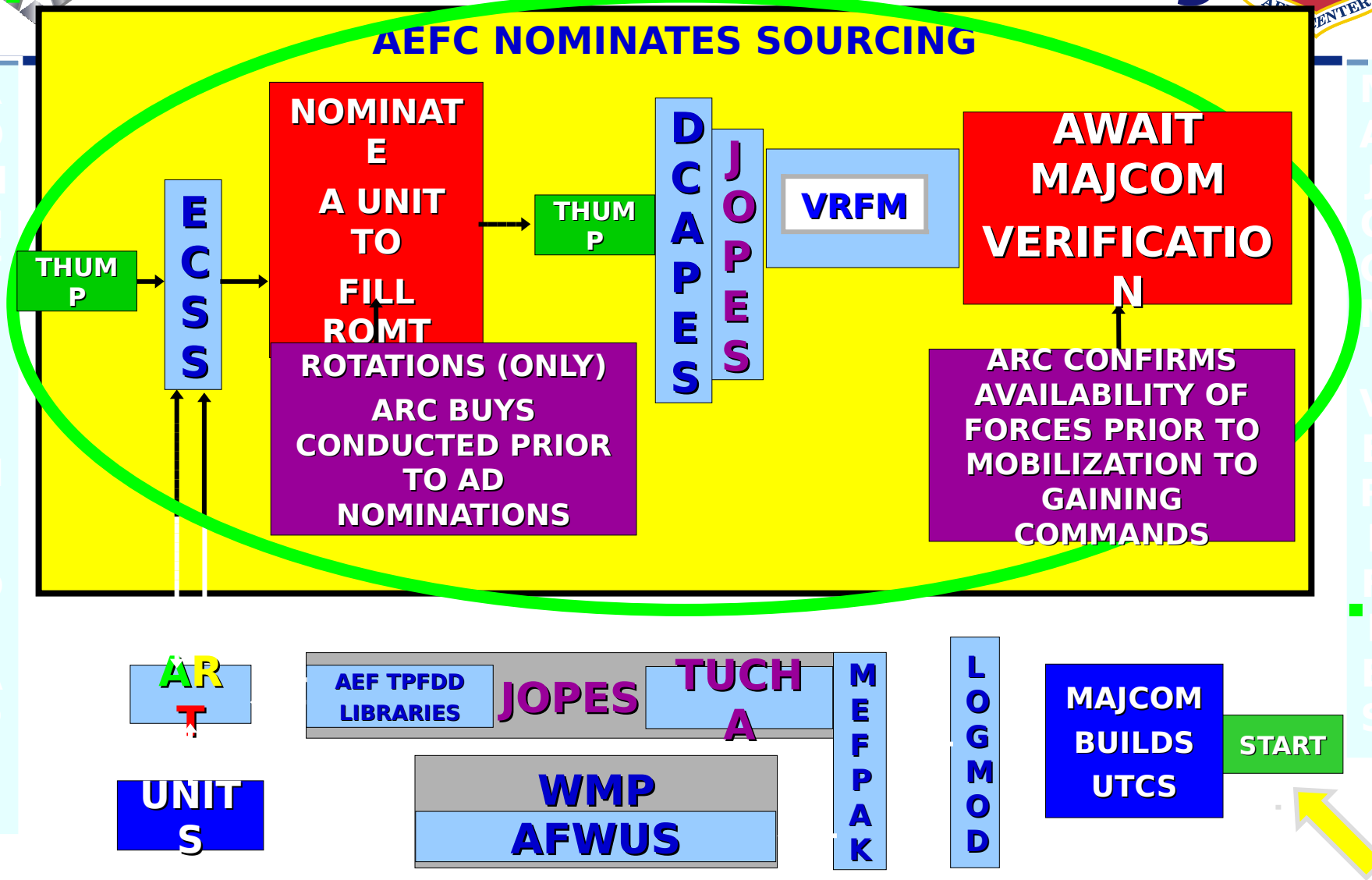
(TPFDD LIBRARIES)
AEFC FORCE MODULES NOMINATED SOURCING FOR MAJCOM VERIFICATION
(ROTATION ONLY)
MAJCOM PROVIDES VERIFICATION OR SHORTFALL REQUIREMENT

How do we nominate sourcing?



AEF Center Sourcing Fundamentals

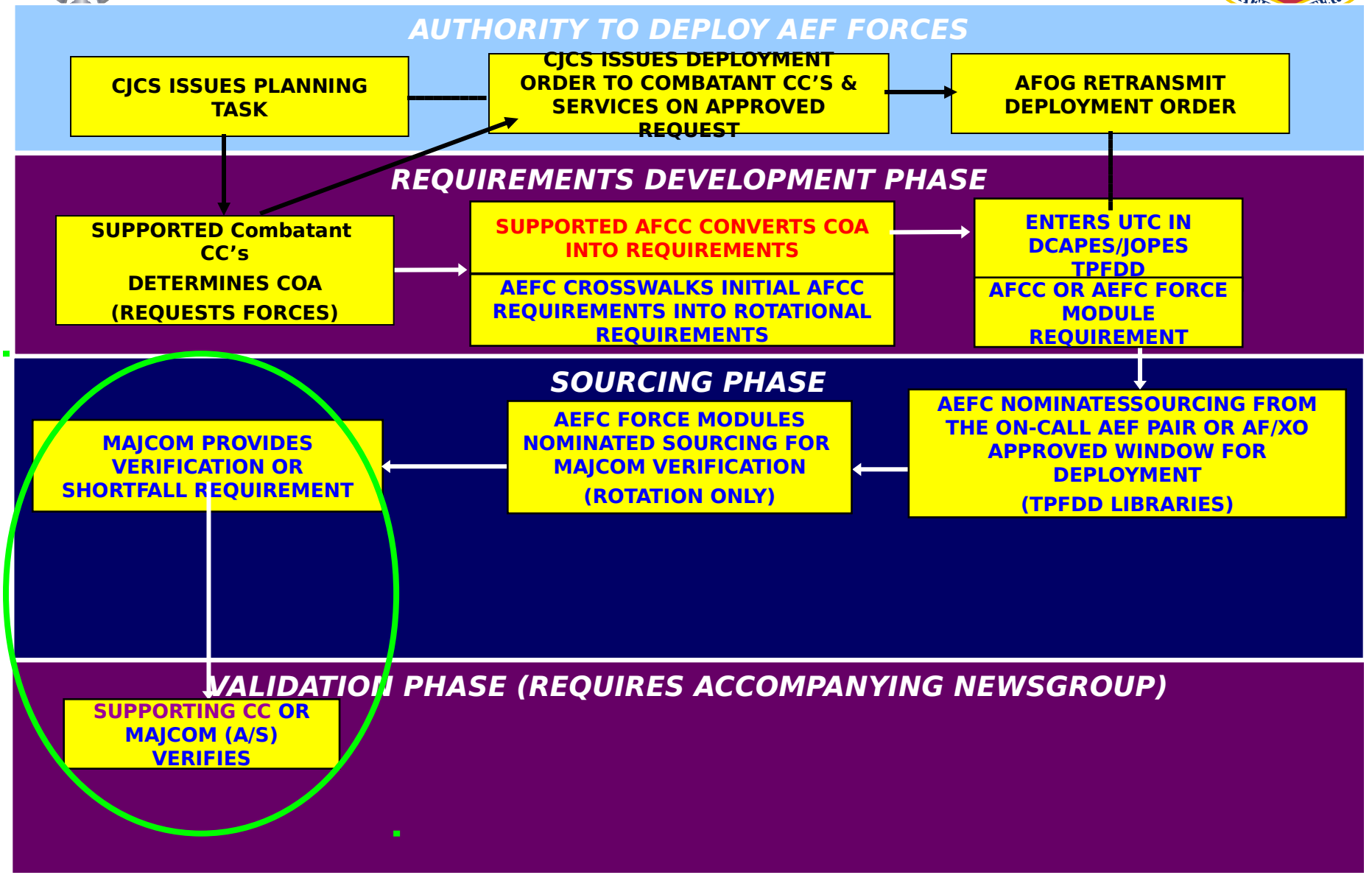
- Nominate sourcing for AEF aligned and ready forces
  - Unit Identification Code (UIC)
- Flow Levy/DRMD to unit PRU
  - Contingency Exercise Deployment (CED) Orders
- Develop a sustainable plan for deploying and rotating forces

AEF Center Sourcing Fundamentals

- **AEF Center Functional Schedulers**
  - **Source forces from ACC, AETC, AMC, AFMC, AFSOC, AFSPC, ANG, AFRC, PACAF and USAFE**
  - **Nominate UICs for MAJCOM aligned UTCs**
  - **Work with MAJCOM FAMs to resolve shortfalls and reclamas**
  - **Shortfall UTCs; reclama individual augmentees (IA)**
  - **Maintain visibility on career field to provide a sustainable force**

- **AEF Center Functional Schedulers**
  - **DO NOT build, posture or align UTCs**
  - **DO NOT schedule CAF or MAF aviation**

MAJCOM Verification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(TPFDD LIBRARIES)
AEFC FORCE MODULES NOMINATED SOURCING FOR MAJCOM VERIFICATION
(ROTATION ONLY)
MAJCOM PROVIDES VERIFICATION OR SHORTFALL REQUIREMENT
VALIDATION PHASE (REQUIRES ACCOMPANYING NEWSGROUP)
SUPPORTING CC OR MAJCOM (A/S) VERIFIES

How do We Verify Nominated Sourcing?

AEFC NOMINATES SOURCING FROM THE ON-CALL AEF PAIR OR AF/XO APPROVED WINDOW FOR DEPLOYMENT (TPFDD LIBRARIES)

AEFC FORCE MODULES NOMINTAED SOURCING FOR MAJCOM VERIFICATION

MAJCOM PROVIDES VERIFICATION OR SHORTFALL NOMINATED SOURCING

→ MAJCOM SHORTFALLS

MAJCOM VERIFIES NOMINATED SOURCING

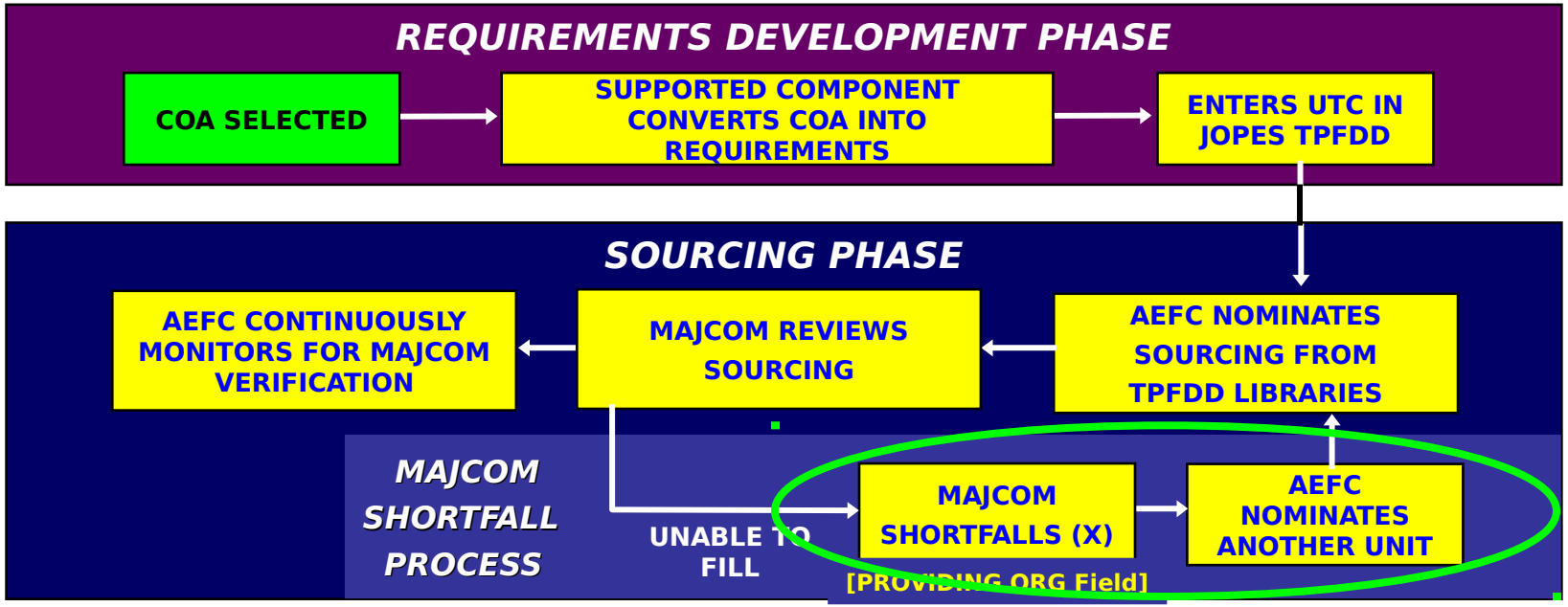
- All fields complete
- Record sourced
- C / P tailored to L-4
- Free of fatal errors

-Places an A, R, or S in the PROJ Code field

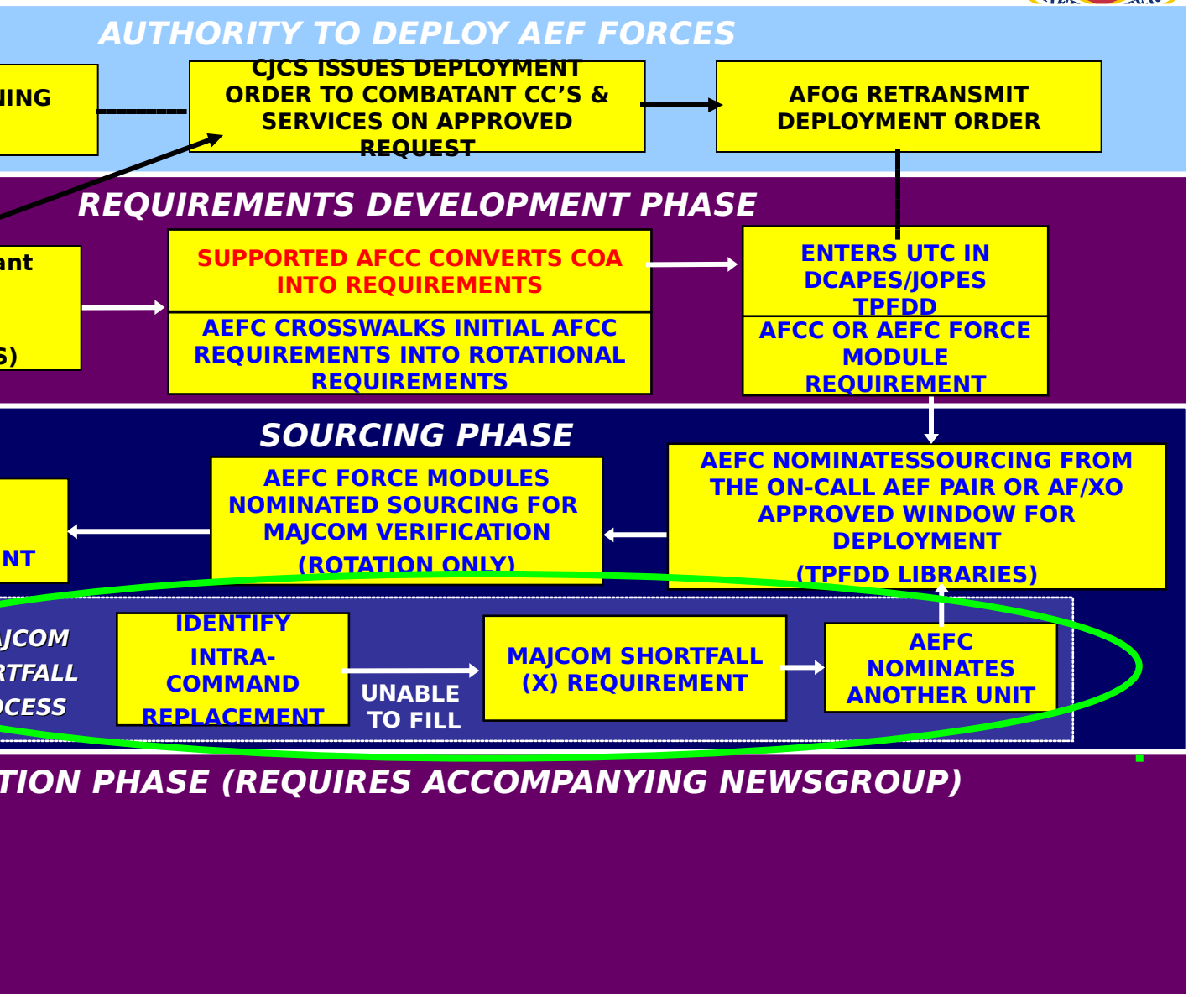
-Newsgroup message to Supporting Commander that record is verified

ARC MOBILIZED FORCES REQUIRE APPROVAL PRIOR TO VERIFICATION

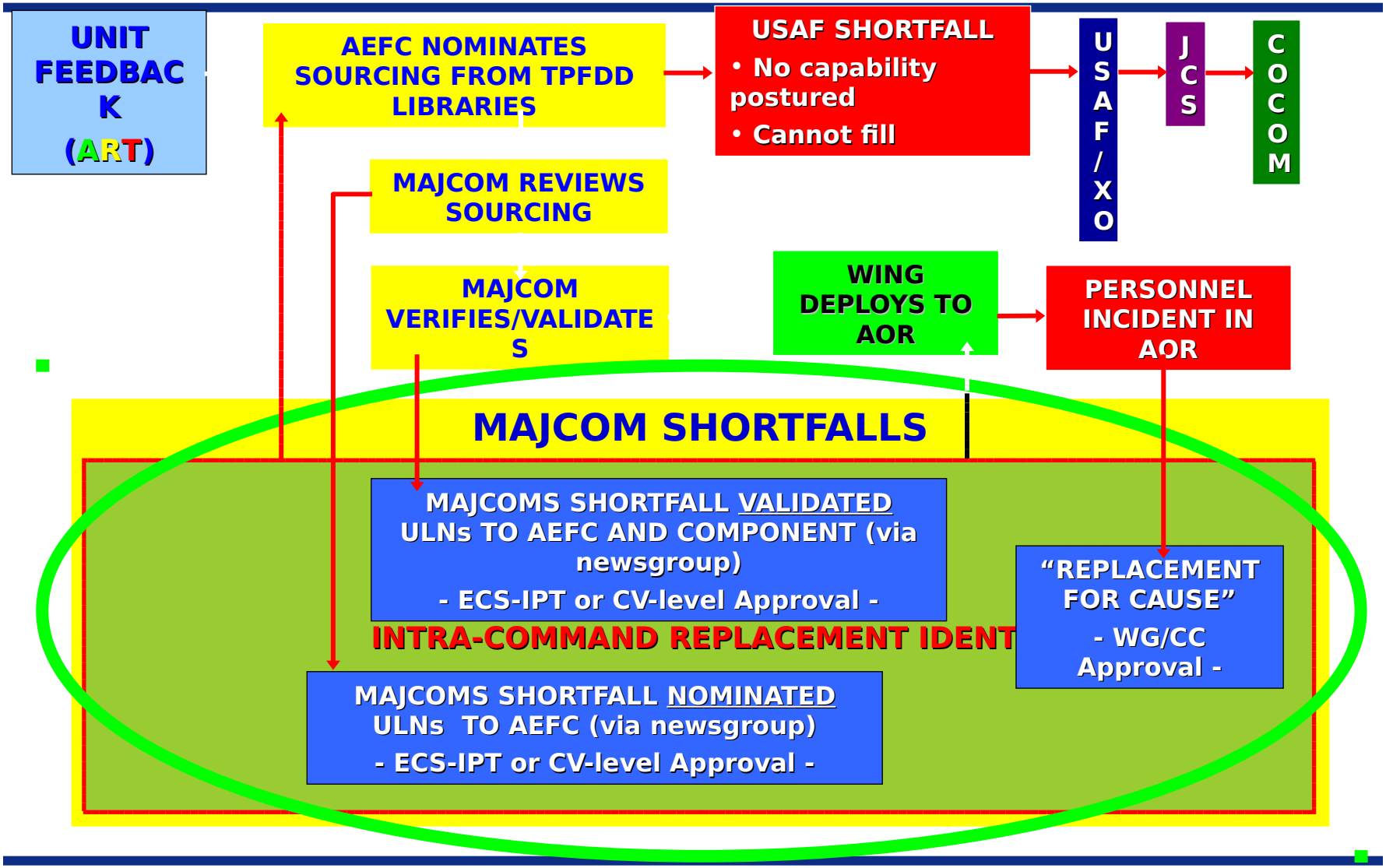
Requirements Lifecycle
(MAJCOM Shortfalls)



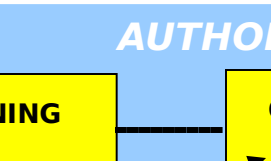
MAJCOM Shortfall Process


AUTHORITY TO DEPLOY AEF FORCES
CJCS ISSUES PLANNING TASK
CJCS ISSUES DEPLOYMENT ORDER TO COMBATANT CC'S & SERVICES ON APPROVED REQUEST
AFOG RETRANSMIT DEPLOYMENT ORDER
REQUIREMENTS DEVELOPMENT PHASE
SUPPORTED Combatant CC's DETERMINES COA (REQUESTS FORCES)
SUPPORTED AFCC CONVERTS COA INTO REQUIREMENTS
AEFC CROSSWALKS INITIAL AFCC REQUIREMENTS INTO ROTATIONAL REQUIREMENTS
ENTERS UTC IN DCAPES/JOPES TPFDD
AFCC OR AEFC FORCE MODULE REQUIREMENT
SOURCING PHASE
AEFC NOMINATESSOURCING FROM THE ON-CALL AEF PAIR OR AF/XO APPROVED WINDOW FOR DEPLOYMENT (TPFDD LIBRARIES)
AEFC FORCE MODULES NOMINATED SOURCING FOR MAJCOM VERIFICATION (ROTATION ONLY)
MAJCOM PROVIDES VERIFICATION OR SHORTFALL REQUIREMENT
MAJCOM SHORTFALL PROCESS
IDENTIFY INTRA-COMMAND REPLACEMENT
UNABLE TO FILL
MAJCOM SHORTFALL (X) REQUIREMENT
AEFC NOMINATES ANOTHER UNIT
VALIDATION PHASE (REQUIRES ACCOMPANYING NEWSGROUP)
SUPPORTING CC OR MAJCOM (A/S) VERIFIES

How Do We Shortfall Requirements?



Levy (Tasking) Flow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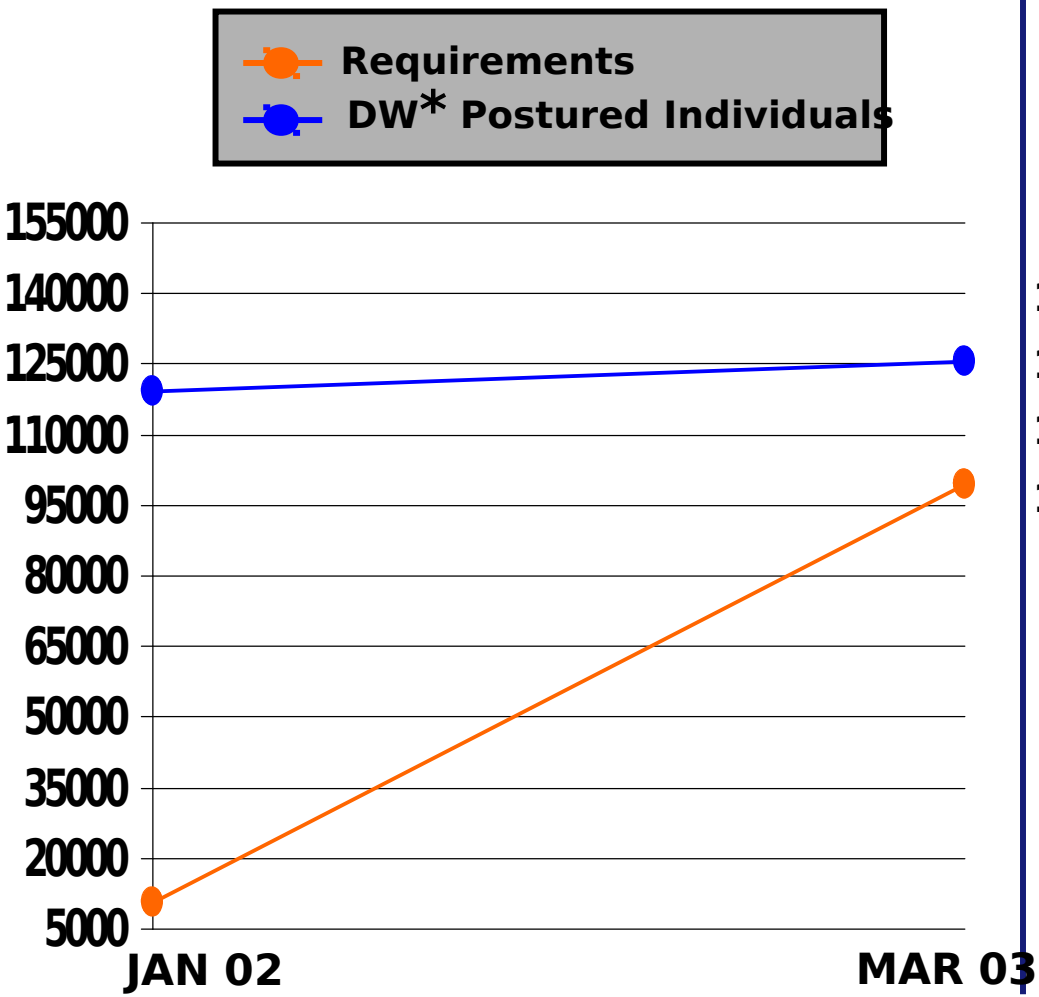
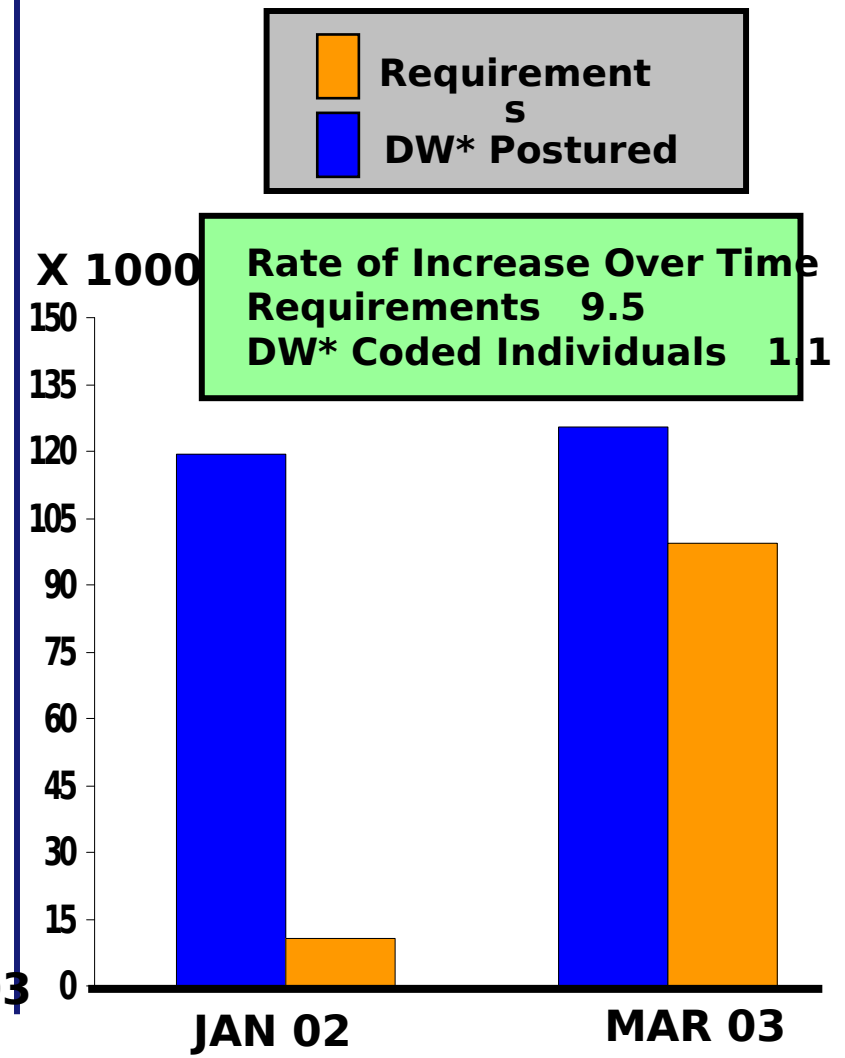
AEFC FLOWS DATA PATTERN TRAFFIC (DPT) TO UNITS

Requirements vs Postured Individuals (DW* Coded)





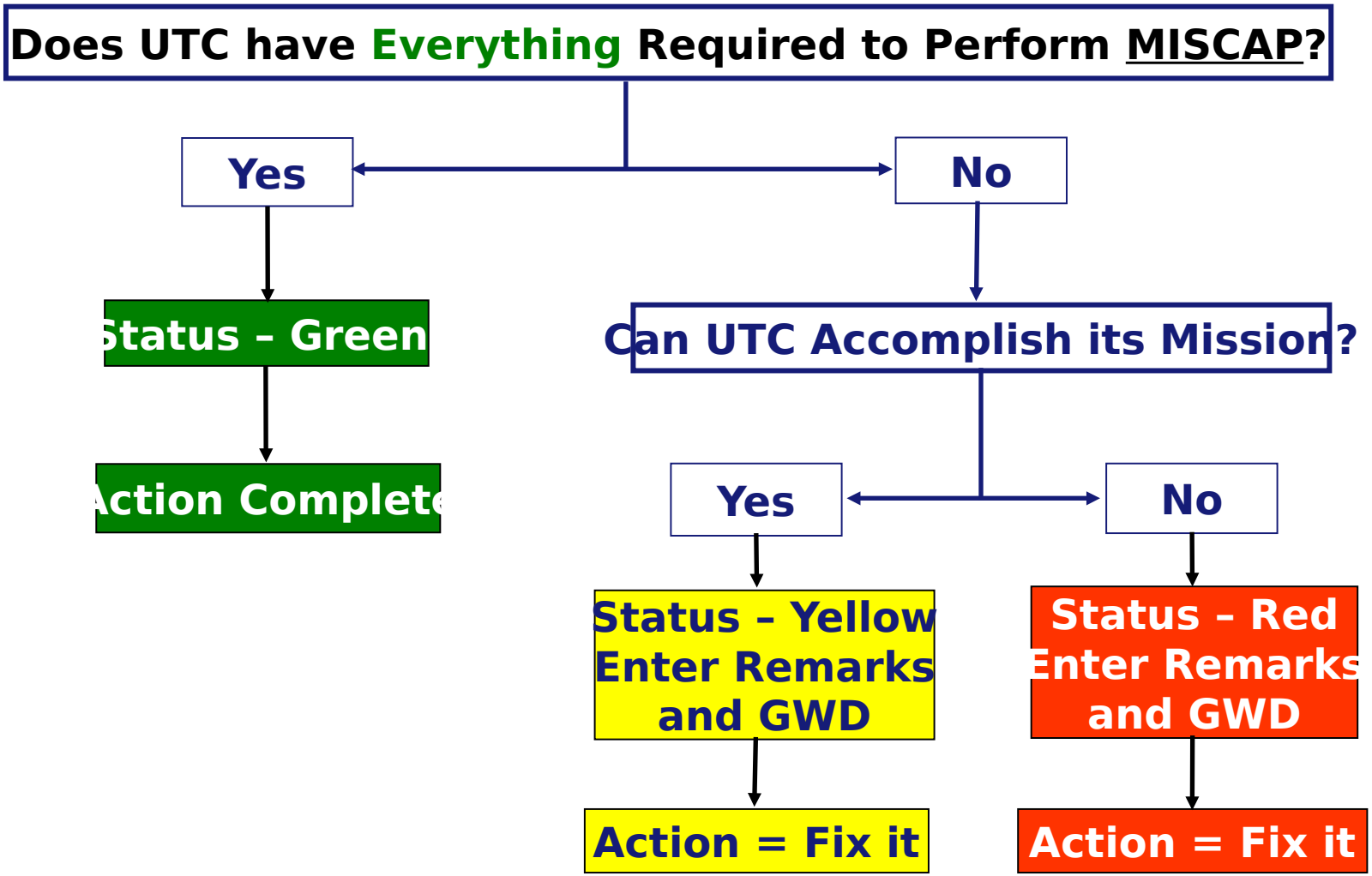
DATA AS OF 27 Feb 03

Air Force UTC Readiness Tool
ART

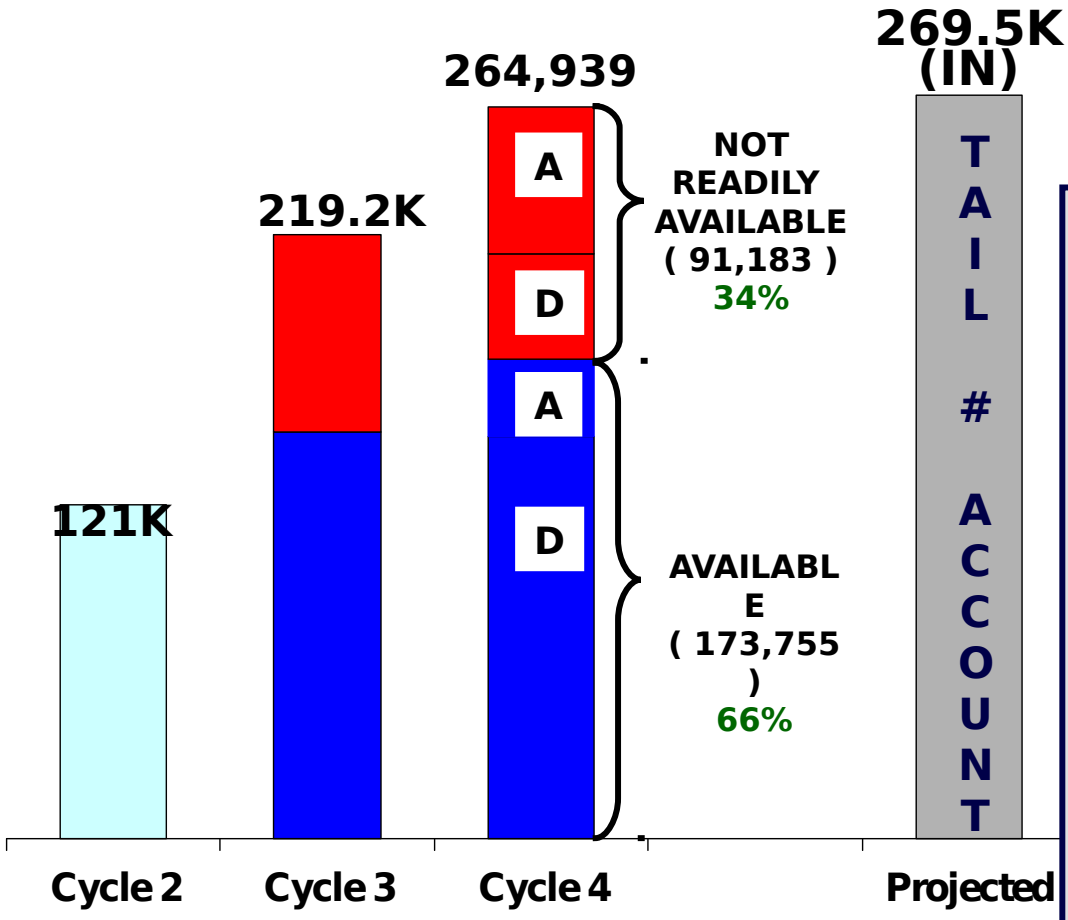
What ART Provides

- **ART enables commander's to report the ability of an individual UTC to perform its Mission Capability Statement (MISCAP) anywhere in the world at the time of the assessment**
  - **Highlights missing resources**
  - **Helps to quantify missing requirements for additional justification when submitting budgets**
- **Gives planners the ability to evaluate UTC prior to tasking**
  - **Pick the UTC with the best capability to meet tasking**
  - **Help to forecast shortfalls and be proactive instead of reactive**

Monthly Assessment Process



Force Posturing



HASHED BOX "A" CODED
SOLID BOX "D" CODED

CYCLE 4 UTC CODING

AXX = Home station support. Individual can be used as alternate / augmentee for other A coded positions at CC discretion.**

AWX = Available for surge operations.

AXS = Available within assigned rotation. During surge, MAJCOM must validate.

AWS = Available across spectrum of conflict

DXX = Home station support. Not available for deployment except during extreme surge. MAJCOM must validate

DWX = Available for surge operations.

DXS = Available within assigned rotation. During surge, MAJCOM must validate.

DWS = Available across spectrum of conflict

(AEF Order of Battle 18 Mar 03)

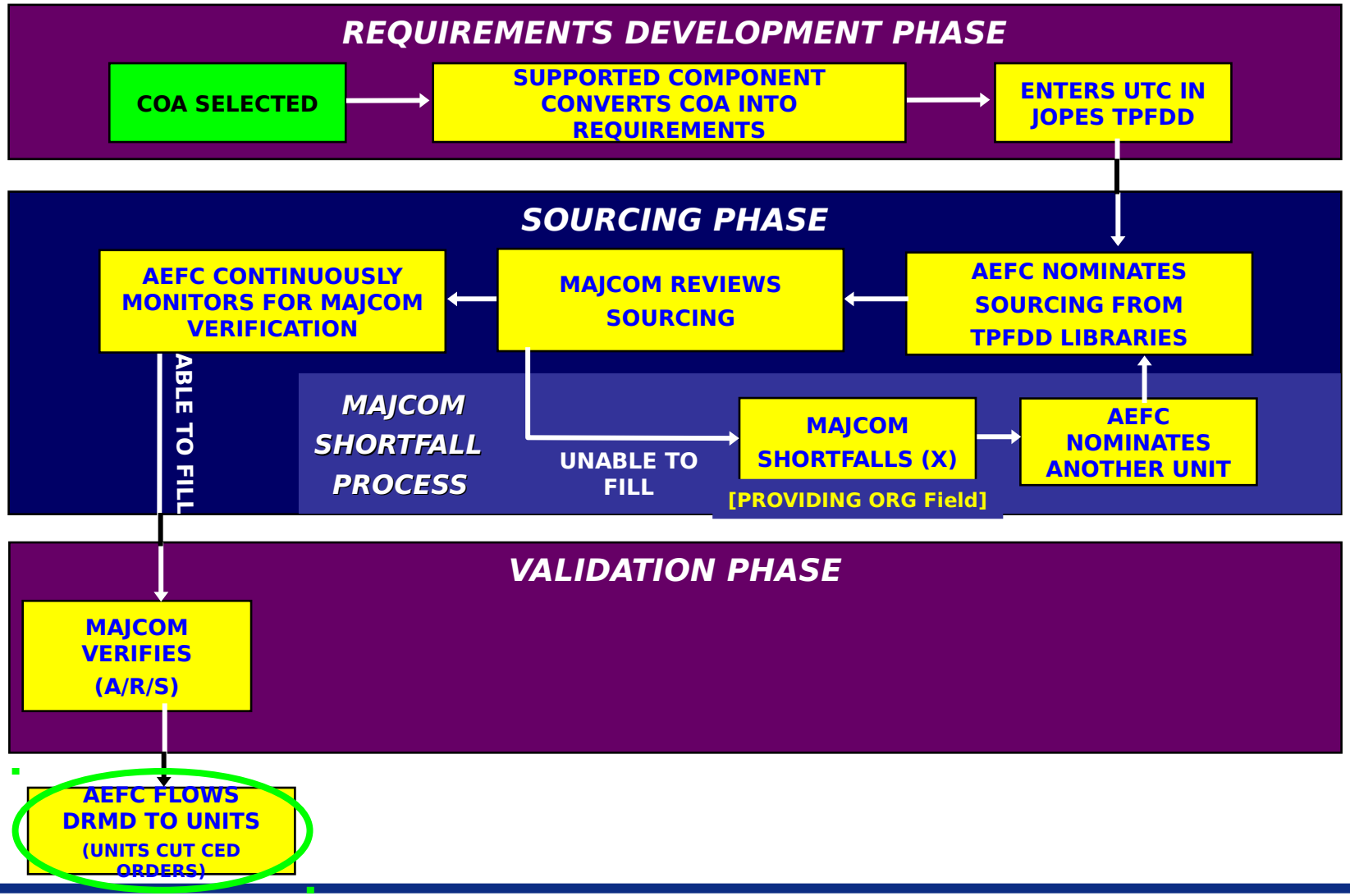
OPR: AEFC/AEPJ

SORTS vs. ART

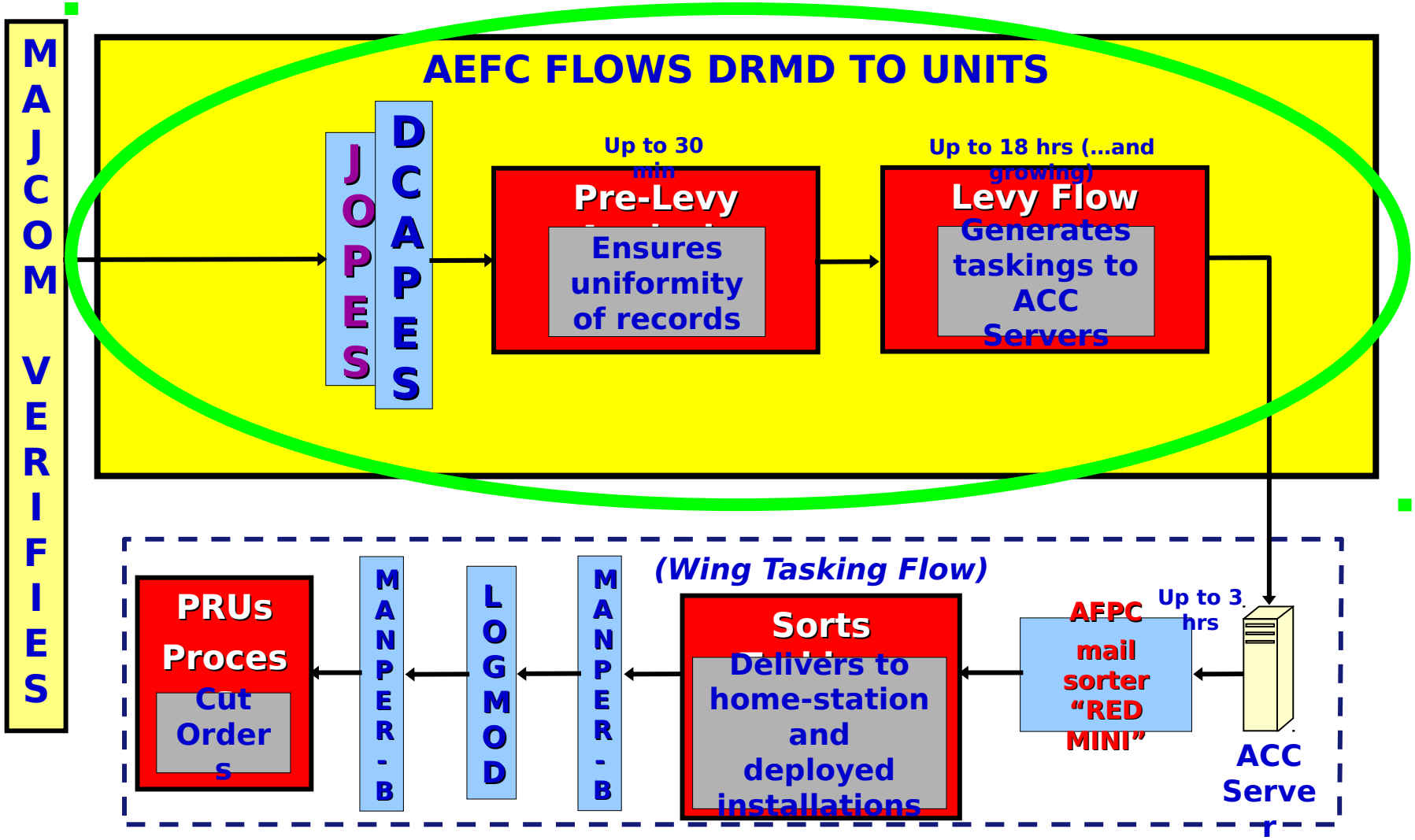
Different Baseline & Assumptions

SORTS	ART
- DoD-Wide	- USAF Only
- Focus on entire unit	- Focus is below unit level on modular scalable UTCs
- MTW OPLAN	- AEF operations
- DOC statement response time	- Mission Capability Statement (MISCAP) response time
- Mostly subjective	- Mostly objective

Requirements Lifecycle
(Flowing DRMD)



What is a "Levy Flow?"

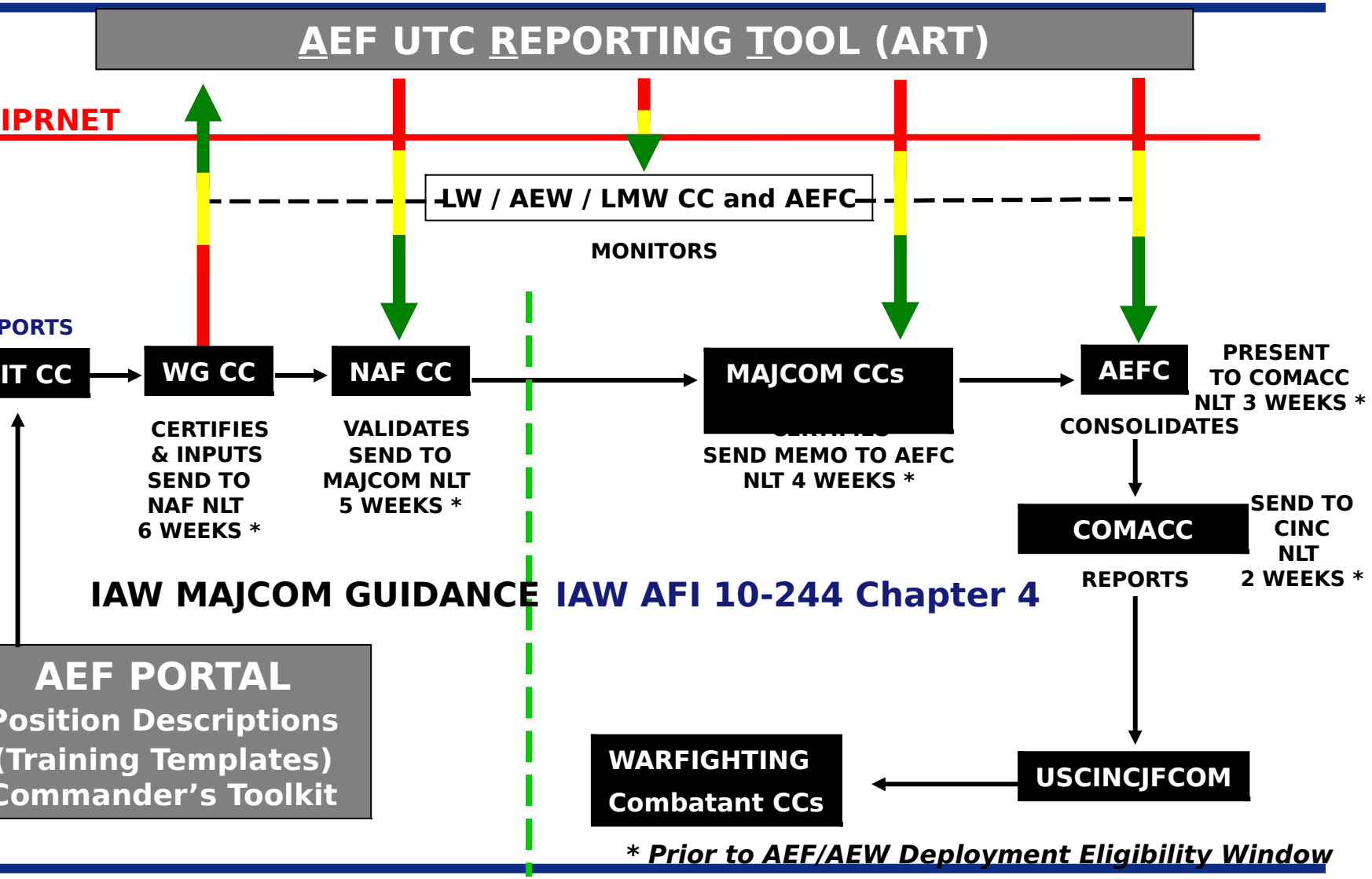


AEF Certification

- AF process not a MAJCOM, CAF or Joint process
- Moves readiness visibility from functionals to the commander chain
- Holds commanders accountable for organizing, training, and equipping UTCs to perform theater specific mission
- Informs Combatant Commanders on the status of AEF deploying forces
- Certification takes place every AEF rotation

Deploying forces need to arrive in theater full-up and ready to fight

AEF Certification
Per AFI 10-244



Road Ahead

The Road Ahead
Returning to the AEF Battle Rhythm

- New Crisis, GWOT and steady state requirements at high wartime levels, exceeding USAF ability to sustain with rotations (AEF Battle Rhythm)
- Must determine future level of “steady state” – FOLs?
- Must synchronize unit reconstitution with return to the AEF battle rhythm
- Need to intercept glide slope back to 2 AEFs committed
- Extended ETLs may be required for stressed areas after reconstitution
- Must maintain emphasis on AEF tasking process

Summary

- AEF Center operations support the full spectrum of conflict: UTC sourcing, crisis response, reconstitution, and return to AEF battle rhythm

- AEF rotations allow us to manage resources better, be responsive to Combatant Commander airpower needs and take better care of our people

AEF CENTER
Questions ?
U.S. AIR FORCE